Agenda Item
#____
5/9/19

Town of Mineral Springs

PROPOSED BUDGET 2019-2020

Prepared for:

The Mineral Springs Town Council

By:

Frederick Becker III Budget Officer

May 9, 2019



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TOWN OF MINERAL SPRINGS 2019-2020 BUDGET

MESSAGE FROM THE BUDGET OFFICER

I hereby present this recommended budget for the 2019-2020 fiscal year to the Mineral Springs town council.

The FY2019-20 budget reflects anticipated revenues and expenditures of \$360,825.00 including capital expenditures, which represents a \$10,835.00 increase over last year's final budget. General government expenditures total \$327,928.00, an increase of \$19,156.00, while the capital budget has decreased by \$8,321.00 to \$32,897.00.

In the "Planning" department, we are proposing \$10,000 to complete the new Unified Development Ordinance. Zoning and subdivision regulation are two of the town's core services, and with the technical assistance of Benchmark Planning the town has made substantial progress on that effort. The net result is a decrease of \$4,064.00 in "Planning". There is a proposed 3% increase for employees, both salaried and hourly, but there is no change to the salaries of the town council and mayor, which will remain at \$150/month and \$400/month respectively. The "Elections" appropriation is increased from zero to \$3,100.00 based on an estimate by the Union County Board of Elections for the 2019 municipal election. Finally, there is a new appropriation department: "Intergovernmental", which has been added at the recommendation of the Union County transportation planner and is designated for contributions to countywide transportation planning and for possible local matches to expedite smaller NCDOT projects within the town. Most other proposed expenditures are very close to their previous year's level.

The revenue side of the budget reflects a tax base of approximately \$273.3 million, an increase of approximately \$6.3 million over the FY2018-19 tax base as of April 30, 2019. Most of this increase is due to new construction. Vehicle property taxes are expected to increase very slightly. General sales and use taxes and electricity sales tax are expected to increase slightly, telecommunications sales tax is expected to decrease slightly, and all other state-shared sales taxes are expected to remain very close to their current level. The electricity sales tax remains by far our largest revenue source. The estimate of the town's overall state-shared sales-tax revenue stream has been increased from \$267,900.00 to \$270,445.00.

As always, Council is cautioned to view the electric sales tax as being somewhat unstable. It is highly dependent on the operation of a single large industry in town, which is in turn very sensitive to overall economic conditions.

I am pleased to recommend no change in the property tax rate. The proposed *ad valorem* tax rate for the 2019-20 fiscal year is 2.5 cents per \$100.

Frederick Becker III, Budget Officer

5/1/2019 Date

TOWN OF MINERAL SPRINGS 2019-2020 BUDGET

BUDGET INTRODUCTION

FUND ACCOUNTING

The accounts of the Town of Mineral Springs are organized and operated on the basis of *funds*. A fund is a grouping of related accounts that have been segregated for specific activities or objectives.

Funds used by local governments can be grouped into two types: governmental funds and proprietary funds. Governmental funds are simply used to account for most governmental-type activities and are primarily financed by tax revenues. Proprietary funds are used for activities that operate more like businesses, such as water or sewer operations, where expenses are primarily financed by revenues derived from user charges rather than tax dollars. Mineral Springs currently uses only governmental funds, primarily a single General Fund and, when needed, Capital Project Funds.

General Fund

The General Fund encompasses most of the town's day-to-day operations. Property taxes are one component of General Fund revenue. Other important General Fund revenue sources are various sales taxes and excise taxes that are distributed to the town by the North Carolina Department of Revenue. Finally, specific user charges such as permit fees are accounted for as General Fund revenues.

All general operating expenditures are budgeted and accounted for in the General Fund. In addition, capital expenditures (purchases of real and personal property assets that have multi-year service lives) are likewise budgeted and accounted for in the General Fund. Mineral Springs considers expenditures for fixed assets with a value greater than five hundred

dollars (\$500.00) to be capital expenditures.

Capital Project Funds

Capital Project Funds are used to budget and account for larger capital expenditures that may take place over more than one fiscal year. A large or multi-year capital project is authorized by a *Capital Project Ordinance* adopted by the town council, and the project is financed through a related Capital Project Fund. The Capital Project Fund may receive transfers from the General Fund, or it may receive funds from other revenue sources such as grants or bond proceeds.

In recent years, the Town of Mineral Springs has established Capital Project Funds to construct the town hall, to purchase real property for conservation and recreation utilizing a North Carolina Clean Water Management Trust Fund grant, to purchase and undertake initial repairs on the historic Mineral Springs School agriculture building, to construct a parking area and trailhead for the Mineral Springs Greenway, and to construct a small park adjacent to the town hall.

Capital Project Fund expenditures are not included in the General Fund budget, but NC G.S. §159-13.2(f) states that "[e]ach year the budget officer shall include in the budget information in such detail as he or governing board may require concerning each grant project or capital project (i) expected to be authorized by project ordinance during the budget year and (ii) authorized by previously adopted project ordinances which will have appropriations available for expenditure during the budget year." The Town of Mineral Springs currently has no open Capital Project Ordinances.

BUDGET PREPARATION

The town of Mineral Springs operates on a *fiscal year* that runs from July 1 through June 30. The annual budget process begins with the budget officer working with departmental staff to estimate operating expenditures for the next fiscal year. These estimates usually begin in March. The following schedule has been established for the Mineral Springs fiscal year 2019-2020 budget preparation and enactment process:

April 11, 2019: Suggested departmental appropriations are presented to the town council at its regular meeting. No revenue estimates are presented at this time. Council is asked to review the budget officer's draft appropriations worksheet and advise him of any changes.

May 9, 2019: Prior to the town council's regular May meeting, the budget officer completes his estimates of anticipated revenues for the upcoming fiscal year and incorporates these estimates plus Council's recommended departmental expenditures into the Recommended (or Proposed) Recommended Budget The Budget. contains information prior-year on budgets, a detailed departmental revenue and expenditure breakdown, an analysis of those figures, a draft FY2019-20 budget ordinance, and a budget message that provides a brief overview of the proposed budget. The draft budget ordinance also includes a recommended property tax rate. The budget officer must file a copy of the recommended budget with the town clerk on the day it is submitted to Council.

Council may make additional changes to the recommended budget, and then by motion will call for a public hearing on the budget. The town clerk will then advertise the time and place of that hearing, as well as stating in that advertisement that the budget is available for public inspection at the clerk's office. In Mineral Springs, the public hearing is generally conducted at the regular June town council meeting, and the budget ordinance (subject to any additional changes) is than adopted by vote of the town council.

June 13, 2019: Council conducts the budget hearing and adopts a budget ordinance. North Carolina general statute also requires that copies of the adopted budget ordinance be filed in the offices of the town clerk, the budget officer, and the finance officer.

THE ROLE OF THE ANNUAL BUDGET ORDINANCE

Under the North Carolina Local Government Budget and Fiscal Control Act, no expenditure may be made by the finance officer or any departmental personnel if that expenditure is not authorized in the adopted budget ordinance. It should be noted that the governing document is the ordinance, and not the more detailed departmental expenditure breakdown. For example, if the "Office" appropriation in the budget ordinance is \$146,944, and the detailed breakdown lists expenditures of \$2,400 for "equipment" and \$5,000 for "utilities", it would be perfectly legal for the finance officer to make "equipment" expenditures of \$3,000 and "utility" expenditures of \$5,800 during the fiscal year, provided the total of all expenditures in the "Office" category does not exceed \$146,944.

Some local governments allow the finance officer to make transfers between departmental appropriations in the budget ordinance as necessary. The Mineral Springs town council does not grant the finance officer this authority. If the finance officer finds that upcoming expenditures would exceed an appropriation in the budget ordinance, he must prepare a budget amendment and present it to Council for approval. This process serves as another layer of internal control, ensuring that the ultimate responsibility for compliance with the adopted budget ordinance rests solely with the town council.

AN ORDINANCE TO ESTABLISH A BUDGET FOR FISCAL YEAR 2019-2020 O-2018-02

BE IT ORDAINED by the Council of the Town of Mineral Springs, North Carolina, the following:

Section I. **Appropriations.** The following amounts are hereby approved in the General Fund for the operation of the Town government and its activities for the fiscal year beginning 7/1/2019 and ending 6/30/2020, in accordance with a Chart of Accounts to be established for the Town:

ADMINISTRATIVE & GENERAL	L GOVERNMENT:	\$327,928.00
Advertising	\$1,800.00	
Attorney	\$9,600.00	
Audit	\$4,730.00	
Charities and Agencies	\$10,500.00	
Community Projects	\$28,300.00	
Contingency	\$3,000.00	
Elections	\$3,100.00	
Employee Overhead	\$29,900.00	
Fire Protection	\$12,000.00	
Intergovernmental	\$15,000.00	
Office and Administrative	\$146,944.00	
Planning and Zoning	\$52,304.00	
Street Lighting	\$1,600.00	
Tax Collection	\$1,950.00	
Training	\$3,000.00	
Travel	\$4,200.00	
CAPITAL:		\$32,897.00
Capital outlay	\$32,897.00	•

TOTAL APPROPRIATIONS:

\$360,825.00

<u>Section II.</u> <u>Estimated Revenues.</u> It is estimated that the following revenues will be available in the General Fund for the fiscal year beginning 7/1/2019 and ending 6/30/2020:

Property taxes	\$68,830.00
Interest	\$8,500.00
Other income	\$3,000.00
Sales taxes	\$270,445.00
Vehicle taxes	\$7,550.00
Zoning fees	\$2,500.00

TOTAL ESTIMATED REVENUES:

ADOPTED this 13th day of June 2019. Witness my hand and official seal:

\$360,825.00

<u>Section III.</u> <u>Property Tax Levy.</u> A tax in the amount of \$0.025 per \$100.00 of assessed valuation is hereby levied on property within the Town of Mineral Springs which was listed for property taxes in Union County, North Carolina as of January 1, 2019.

Frederick Becker III, Mayor

Attest:

Vicky A. Brooks, Clerk

REVENUES TOTAL INCOME					\$	360,825	\$ 360,825
Property Taxes			\$	68,830	Ψ	000,020	
Current Year	\$	67,830	*	00,000			
Prior Years	\$	1,000					
Interest	•	.,	\$	8,500			
Other Income			\$	3,000			
Festival	\$	1,800	,	-,			
Miscellaneous	\$	1,200					
Sales Tax	·	,	\$	270,445			
Alcoholic Beverage	\$	13,045	•	,			
Electricity	\$	209,000					
General Sales & Use	\$	23,100					
Natural Gas Excise	\$	1,400					
Telecommunications	\$	3,900					
Video Programming	\$	20,000					
Vehicle Taxes			\$	7,550			
Zoning Fees			\$	2,500			

EXPENDITURES						\$ 360,825
ADMINISTRATIVE & GENERAL GO	/ERNMENT	_			\$ 327,928	
Advertising				\$ 1,800		
Attorney				\$ 9,600		
Audit				\$ 4,730		
Charities & Agencies				\$ 10,500		
Community				\$ 28,300		
Beautification, Maintenan	ce	\$	6,300			
Newsletter		\$	2,500			
Special events		\$	12,500			
Festival \$	7,500					
AMG \$	4,000					
Misc \$	1,000					
Park & Greenway Maint		\$	7,000			
Contingency				\$ 3,000		
Elections				\$ 3,100		
Employee Overhead (FICA, wo		\$ 29,900				
Fire Protection	-			\$ 12,000		
Intergovernmental				\$ 15,000		
Intersection Study		\$	5,000			
Construction Match		\$	10,000			

Office			\$	146,944	
Salary: Clerk	\$	37,380			
Salary: Deputy Clerk/Assistant	\$	11,000			
Salary: Finance Officer	\$	34,524			
Salary: Mayor	\$ \$	4,800			
Salary: Council	\$	10,800			
Dues	\$	6,800			
Insurance	\$	4,000			
Records Management	\$ \$ \$ \$ \$ \$	5,040			
Equipment & durable items	\$	2,400			
Supplies	\$	4,000			
Postage (General)	\$	1,000			
Telephone, Internet	\$	7,200			
Reserve/Misc	\$	1,000			
Town Hall Maintenance	\$	12,000			
Supplies \$ 2,000					
Services \$ 10,000					
Utilities	\$	5,000			
Planning			\$	52,304	
Zoning Ord. & Planning	\$	10,000		·	
Zoning Administration	\$	34,304			
Salary \$ 32,304	•	,			
Contract \$ 2,000					
Land Use Planning	\$	5,000			
Reserve/Misc	\$	3,000			
Street Lighting	,	-,	\$	1,600	
Tax Collection			\$	1,950	
Salary	\$	300	•	1,000	
Contract (Union County)	\$	1,600			
Postage	\$ \$ \$	-			
Billing	\$	50			
Training	Ψ		\$	3,000	
Boards	\$	1,000	Ψ	0,000	
Officials	\$ \$	1,000			
Staff (Clerk, TC, FO)	\$	1,000			
Travel Expenses	Ψ	1,000	\$	4,200	
Tatol Expolices			Ψ	1,200	
CAPITAL					\$ 32,897
Capital Outlay			\$	32,897	

Town of Mineral Springs

2019-2020 BUDGET ANALYSIS

I. <u>Appropriations</u>

Administrative & General Government

Advertising \$1,800.00

Included are required notifications of public hearings and special meetings involving the town council, planning board, and board of adjustment, and advertising in the 2020 Queen's Cup Race Program. This appropriation is unchanged from last year.

Attorney \$9,600.00

This appropriation includes \$3,600.00 for retainer and general expense, and remains the same as last year's appropriation.

Audit \$4,730.00

Kendra Gangal, CPA has proposed an annual charge for audit services of \$4,730 over the next three years which is a \$120.00 decrease over last year's actual payment.

Charities & Agencies

\$10,500.00

Council has approved this separate appropriation in the budget ordinance in order to bring more control and greater transparency to the town's contribution to various local non-profits. The amount is calculated as 3% of the previous year's total budget: $0.03 \times 349,990.00 = 10,499.70$, rounded to 10,500.00.

Community \$28,300.00

This appropriation is to be used for projects and services intended to benefit the quality of life in Mineral Springs, including maintenance and beautification. Downtown pole banners and Christmas lights are included in this appropriation. The Community appropriation has been increased by \$2,300.00 over last year's appropriation, reflecting an additional \$1,800.00 for the 2019 20th Anniversary Festival and an additional \$500 for beautification and maintenance expenses. The service partnership with Artists Music Guild for music licensing, festival entertainment, and other event programming remains \$4,000.00.

Contingency \$3,000.00

This appropriation is intended to cover small unforeseen expenses in miscellaneous categories which might arise during the fiscal year. Access to Contingency funds is generally accomplished through the budget amendment process. The contingency appropriation will not necessarily be expended.

Elections \$3,100.00

There will be a municipal election during the 2019-20 fiscal year, and this amount is based on an estimate provided by the Union County Board of Elections.

Employee Overhead

\$29,900.00

Includes Scheduled bonds for Tax Collector at \$100.00, Clerk/Zoning Administrator at \$100.00, Finance Officer at \$450.00, workers compensation at \$2,150.00, and standard payroll obligations consisting of FICA, Medicare, and payroll processing. In addition, employee dental, vision, and life insurance are estimated at \$1,800, and our required contribution to the NC Local Governmental Employees' Retirement System (NCLGERS) is estimated at \$14,224. This is a \$1,400 increase over last year, reflecting the 3% salary increases and small increases in rates for insurance and NCLGERS contributions.

Fire Protection \$12,000.00

Our regular annual payment to the Mineral Springs Volunteer Fire and Rescue Department remains \$10,000, and our Fire Suppression Agreement with the Waxhaw Volunteer Fire Department includes an annual payment of \$2,000.00.

Intergovernmental

\$15,000.00

For the first time this year, the town has begun working on a cooperative transportation program with Union County. \$5,000 is being proposed as a contribution to the updating of the Union County Critical Intersection Study, and \$10,000 is being proposed as an appropriation that could be used as a local match to NCDOT to expedite construction of one or more projects in the town. These expenditures may not necessarily all be made during the upcoming fiscal year.

Office & Administration

\$146,944.00

We are proposing increasing the clerk's base salary to \$37,380.00 and the finance officer's base salary to \$34,524.00, representing a 3% cost-of-living and longevity increase. Council has re-authorized the part-time position of deputy clerk/office assistant for at least 12 hours per week, and Council has authorized increasing the hourly rate for that position to \$17.91/hr. This position has been budgeted at \$11,000 allowing for flexibility in the number of hours worked. Council salaries will remain \$150.00 per month for FY2019-20, and the mayor's salary will remain \$400.00 per month. Proposed expenditures for most routine office expenses and town hall overhead remain the same as last year.

Planning \$52,304.00

Council has recommended increasing the planning director/zoning administrator's salary by 3% to \$32,304.00. The proposed \$2,000.00 appropriation for contract services associated with providing assistance with administration, either from Centralina Council of Governments or another planning consultant, remains the same as last year's. Also included in that appropriation is an amount of approximately \$1,100.00 to cover an interlocal agreement with Union County for joint funding of the Urban Forester position. The allowance for ordinance revisions has been decreased from \$15,000 to \$10,000 to cover the remaining cost of developing the new Unified Development Ordinance. The \$5,000.00 allowance for land use plan updates and the \$3,000.00 allowance for miscellaneous expenditures, including clerical and mapping services, are the same as last year's.

Street Lighting \$1,600.00

This appropriation covers the cost of providing roadway lighting in the downtown area. This amount has been reduced by \$400, reflecting a rate decrease by Duke Power.

Tax Collection \$1,950.00

Mineral Springs will continue operating under contract with Union County for property tax collection at a cost of 1.5% of the gross collections, which has worked very well for the town. Total commissions to Union County for FY2019-20 are estimated at \$1,600; our tax levy for FY2019-20 is slightly higher than last year's and that increase should be reflected in a higher contract cost, but the actual commission was below budget in FY2018-19. The current deputy clerk position will continue to include delinquent tax collection, although there is very little uncollected property tax left to collect for years 2010 – 2011. We are allocating \$300.00 to this position.

Training \$3,000.00

Ongoing training sessions for the governing board, citizen boards, and staff are offered throughout the year by the Institute of Government, the NC League of Municipalities, and other professional organizations.

Travel Expenses \$4,200.00

Included are expenses for travel to off-site training sessions, and any necessary meals and overnight accommodations. Also included are reimbursements for expenses incurred by council and staff in the course of ordinary business. This appropriation is the same as last year's; it is expected that there will be attendance at several clerk, planner, and elected official classes and conventions this fiscal year that will incur travel and lodging expenditures.

Capital

Capital Outlay \$32,897.00

These funds are designated for capital needs such as major equipment purchases, furniture and fixtures, and improvements to or purchases of real property.

II. Estimated Revenues

Interest Earned \$8,500.00

Short-term interest rates continue to increase in response to Federal Reserve policy. Our Money Market account is currently earning 1.21%, and we have a \$200,000 CD which is earning 1.96% and will probably be eligible for a higher rate when it matures in September 2019. The increase in fund balance coupled with the relatively large interest rate increases should lead to an increase in interest income this fiscal year.

Other \$3,000,00

This category covers various small-scale sources of revenue not accounted for in the other major categories. We anticipate an estimated \$1,800 in sponsorships and vendor income from the festival, refunds of North Carolina sales and use taxes paid by the town

on purchases, and a few miscellaneous payments and fees such as copy charges. Zoning fees continue to be budgeted as a separate line item.

2019 Property Tax Receipts

\$67,830.00

The estimated tax base, based on data from the Union County Assessor's office is \$267,030,059.00, up \$5,672,133.00 (2.17%) from last year due primarily to new construction. In addition, we estimate that our Public Service Property tax base will be \$6,286,009.00 based on last year's figure.

Gross estimated tax levy must be reduced based on the collection rate for FY2017-18 as of June 30, 2018, which was 99.27% by the Union County tax administrator.

The revenue estimate was arrived at as follows:

County Estimate \$267,030,059

Public Service Property (est.) \$6,286,009 **Total tax base** \$273,316,068

Tax rate: \$0.025/\$100 assessed valuation

Total levy: \$68,329.02

Estimated collection rate: $99.27\% \rightarrow $67,830.22$

Property Taxes, prior years

\$1,000.00

We will receive some 2012 through 2018 delinquent tax payments from Union County, and our delinquent tax collector will continue to collect payments for tax years 2010 and 2011. Our "legacy" unpaid property tax balance has been decreasing, and therefore we don't expect to be collecting very much for that period from 2010 - 2011. As required by state law, any remaining unpaid taxes for 2009 (approximately \$61) will "drop off" and no longer be subject to collection.

Sales Taxes \$270,445.00

Based on current fiscal year performance and accounting for anticipated economic conditions, the estimated breakdown is as follows:

Alcoholic Beverage tax	\$13,045.00
Electricity sales tax	\$209,000.00
General sales and use tax	\$23,100.00
Natural Gas excise tax	\$1,400.00
Telecommunications sales tax	\$3,900.00
Video Programming sales tax	\$20,000.00
Total	\$270,445.00

The amount of Alcoholic Beverage tax distributed to municipalities is *not* based on actual sales within the municipalities but instead is based solely on population. For 2017-18, municipalities where beer and wine sales were allowed received approximately \$4.317 per capita. The estimate of \$13,100.00 is arrived at by multiplying the official 2017 state

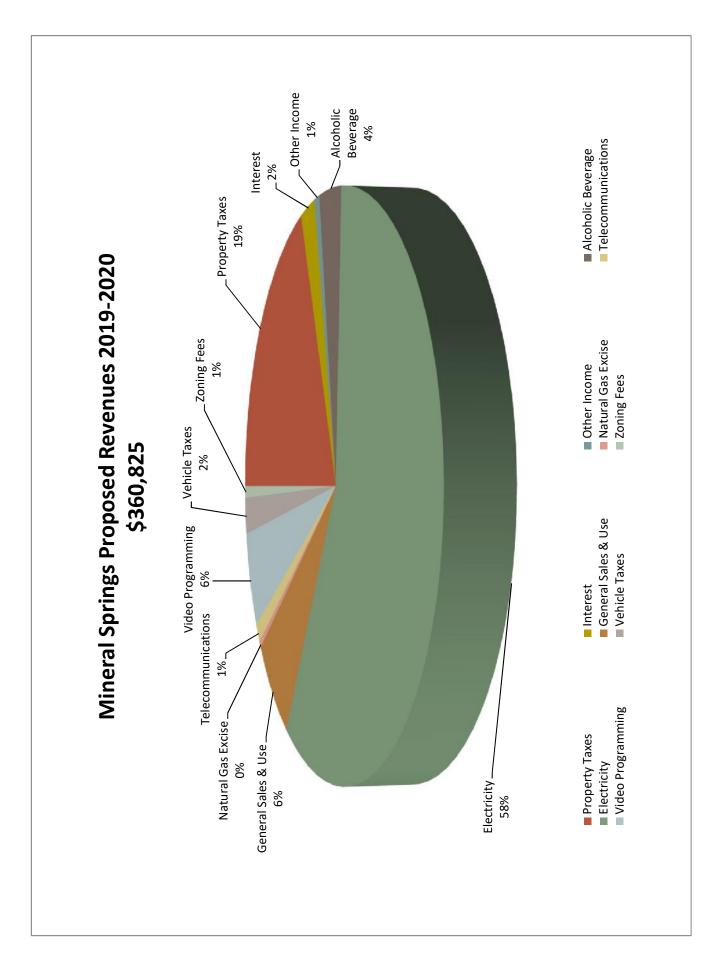
population for Mineral Springs of 3,022 by \$4.317. While the per capita amount may be slightly higher in FY2019-20, we are using the existing figure because NC Department of Revenue figures for FY2018-19 are not yet available. As for the Electricity sales tax, the town's largest revenue source, the amount has leveled off or even decreased slightly over the past few years. When North Carolina changed this tax from a franchise tax to a sales tax beginning in FY2014-15, the general assembly established FY2013-14 as the "baseline year" for this distribution. Sales tax on additional electricity consumption above this "baseline" amount is calculated by the same formula that general Sales and Use tax distributions are calculated: a formula that allocates the distribution based on the town's percentage of the total property tax levy in the county. Because Mineral Springs has such a low tax base and tax rate, our levy is a very small percentage of the countywide levy and as a result incremental increases in Electricity sales tax distributions are very small. This year we are budgeting only a \$2,000 increase in the anticipated Electricity sales tax distribution. Telecommunications and Video Programming sales tax distributions have been treated this way for many years and have remained very flat over time, although the telecommunications tax has begun a gradual decline as less "landline" service is being used.

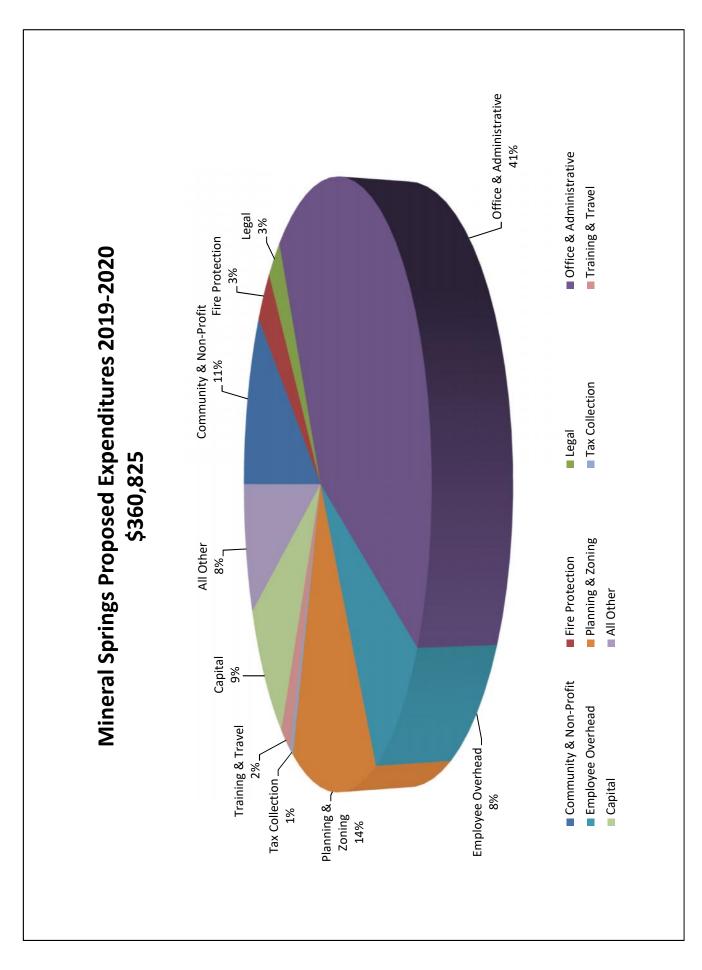
Vehicle taxes \$7,550.00

Current-year vehicle taxes will all be collected by Union County via the new state Vehicle Tax System. This amount reflects the property-tax collection rate of 99.27%, based on Union County's estimate of the Mineral Springs vehicle tax base of \$30,437,113.00. In reality, the new state-collected system yields a theoretical 100% collection rate for accounting purposes, since the way the system works the tax levy doesn't exist until it is collected. Even so, there are refunds due to vehicles that are expected to be registered which ultimately are not renewed, so some anticipated revenues are still not collected. Using the 99.27% collection rate is just a close estimate reflecting these uncollectible vehicle taxes.

Zoning fees \$2,500.00

This estimate is based on the current rate of new construction both individually and in subdivisions (with only the Harrington Hall subdivision actively building), plus additional zoning permits and miscellaneous applications for amendments and conditional use permits. Overall, zoning activity is expected to decline slightly for FY2019-20, and this estimate is \$500 less than last year's total.





PRIOR YEAR

REVENUES TOTAL INCOME				\$	349,990	\$ 349,990
		•	07.005	φ	349,990	
Property Taxes		\$	67,005			
Current Year	\$ 66,005					
Prior Years	\$ 1,000					
Interest		\$	1,800			
Other Income		\$	3,000			
Gross Receipts	\$ -					
Festival	\$ 1,800					
Miscellaneous	\$ 1,200					
Sales Tax		\$	267,900			
Alcoholic Beverage	\$ 13,100					
Electricity	\$ 207,000					
General Sales & Use	\$ 22,100					
Natural Gas Excise	\$ 1,100					
Telecommunications	\$ 4,100					
Video Programming	\$ 20,500					
Vehicle Taxes		\$	7,285			
Zoning Fees		\$	3,000			

EXPENDITURES						\$ 349,990
ADMINISTRATIVE & GENERAL GOVE	ERNMENT				\$ 308,772	
Advertising				\$ 1,800		
Attorney				\$ 9,600		
Audit				\$ 4,850		
Charities & Agencies				\$ 10,300		
Community				\$ 26,000		
Beautification, Maintenance	Э	\$	5,800			
Newsletter		\$	2,500			
Special events		\$	10,700			
Festival \$	5,700					
AMG \$	4,000					
Misc \$	1,000					
Park & Greenway Maint		\$	7,000			
Contingency				\$ 3,000		
Elections				\$ -		
Employee Overhead (FICA, work	comp, bor	nds)		\$ 28,500		
Fire Protection				\$ 12,000		

(Office			\$	144,704		
	Salary: Clerk	\$	36,288				
	Salary: Deputy Clerk/Assistant	\$	10,500				
	Salary: Finance Officer	\$	33,516				
	Regular \$ 33,516						
	Park Maint \$ -						
	Salary: Mayor	\$	4,800				
	Salary: Council	\$	10,800				
	Dues	\$	6,800				
	Insurance	\$	4,000				
	Records Management	\$ \$	4,800				
	Equipment & durable items	\$	2,400				
	Supplies	\$	4,000				
	Postage (General)	\$	1,000				
	Telephone, Internet	\$	7,200				
	Reserve/Misc	\$ \$	1,000				
	Town Hall Maintenance	\$	12,000				
	Supplies \$ 2,000	•	,				
	Services \$ 10,000						
	Utilities	\$	5,600				
F	Planning	,	-,	\$	56,368		
	Zoning Ord. & Planning	\$	15,000	•	,		
	Zoning Administration	\$	33,368				
	Salary \$ 31,368	•	,				
	Contract \$ 2,000						
	Land Use Planning	\$	5,000				
	Code Enforcement (Contract)	\$	-				
	Reserve/Misc	\$	3,000				
9	Street Lighting	Ψ.	0,000	\$	2,000		
	Fax Collection			\$	2,450		
,	Salary	\$	600	Ψ	2, 100		
	Contract (Union County)	\$	1,600				
	Postage	\$ \$ \$	100				
	Billing	\$	150				
-	Fraining	Ψ	100	\$	3,000		
,	Boards	\$	1,000	Ψ	0,000		
	Officials	\$	1,000				
	Staff (Clerk, TC, FO)	\$	1,000				
7	Fravel Expenses	Ψ	1,000	\$	4,200		
'	Travor Experience			Ψ	٦,∠٥٥		
CAPIT	-AL					\$	41,218
	Capital Outlay			\$	41,218	7	, = . 0
	1			*	,		

PRIOR YEAR

	8 FINAL BUDGET AMOUNTS					•	240.000	ACTUAL	(5/19	∌ & 6/19 P				RIANC
/ENUES	t			Φ	1 000	\$	349,990				\$	360,903.00		10,91
Interes	ty Taxes			\$	1,800 67,005						\$ \$	9,148.00 67,777.00		7,34 77
Sales					267,900						\$	271,181.00		3,28
	e Taxes			\$	7,285							7,473.00		3,20
Zoning				\$	3,000						\$ \$	3,369.00		3(
Other	1 663			\$	3,000						\$	1,955.00		(1,0
Other				Ψ	0,000						Ψ	1,555.00	Ψ.	(1,0
ENDITUR	PES					\$	349,990				\$	291,649.00	\$	(58,3
	TIVE & GENERAL GOVERNME	NT				\$	308,772				\$	285,244.00		(23,5
Adverti				\$	1,800	Ψ	300,772				\$	1,049.00		(23,3
Attorne	ů			\$	9,600						\$	4,531.00		(5,0
Audit	, y			\$	4,850						\$	4,850.00		(0,0
Charitie	26				10,300						\$	9,850.00		(4
	unity Projects				26,000						\$	23,433.00		(2,5
	Beaut., Maint.	\$	5,800	Ψ	20,000				\$	5,650	Ψ	20,400.00	Ψ	(=,0
	Special Events	\$	10,700						\$	9,839			_	
	Newsletter	\$	2,500						\$	2,796			_	
	Park & Greenway	\$	7,000						\$	5,148			_	
Conting		Ψ	7,000	\$	3,000				Ψ	5, 140	¢		\$	(3,0
Electio		-		\$	-						\$		\$	(3,0
	yee overhead	-			28,500						\$	28,129.00		(3
	epartment grant	1			12.000						\$	12,000.00		(,
Office	parinient grant	1			144.704						Φ	139,704.00		(5,0
	Sal.: Clerk	\$	36,288	φ	1 , 7 0				\$	36,288	φ	133,704.00	Ψ	(3,0
	Sal: Clerk Sal: Deputy	\$	10,500						\$	9,856			-	
	Sal.: Fin. Off. Regular									33,516			-	
	Sal.: Fin. Off. Regular Sal.: Fin. Off. Parks etc.	\$	33,516						\$					
	Sal: Hin. Off. Parks etc.	\$	4,800						\$	4,800			_	
		-												
	Sal: Council	\$	10,800						\$	10,800			_	
	Dues	\$	6,800						\$	6,687			_	
	Insurance	\$	4,000						\$	3,164				
	Records Management	\$	4,800						\$	4,800				
	Equip. & dur.	\$	2,400						\$	1,282				
	Supplies	\$	4,000						\$	3,450				
	Postage	\$	1,000						\$	1,000				
	Tel., Internet	\$	7,200						\$	6,675				
	Reserve	\$	1,000						\$	400				
	Town Hall Maint	\$	12,000						\$	9,618				
	Supplies \$ 2,000							\$ 1,609						
	Services \$ 10,000							\$ 8,009						
	Utilities	\$	5,600						\$	7,368				
Plannir	3			\$	56,368						\$	53,932.00	\$	(2,4
	Zoning Ord.	\$	15,000						\$	20,313				
	Zoning Admin	\$	33,368						\$	32,486			L	
	Salary \$ 31,368							\$ 31,368					L	
	Contract \$ 2,000							\$ 1,118					L	
	Land Use Plan	\$	5,000						\$					
	Code Enforcement	\$							\$				L	
	Reserve/Misc	\$	3,000						\$	1,133				
Street	Lighting			\$	2,000						\$	1,380.00	\$	((
Tax Co	ollection			\$	2,450						\$	2,010.00	\$	(4
	Salary	\$	600						\$	600				•
	Contract (Union County)	\$	1,600						\$	1,410				
	Postage	\$	100						\$	-				
	Billing	\$	150						\$	-				
Trainin	,			\$	3,000						\$	1,469.00	\$	(1,
	Officials	\$	1,000						\$	177				• •
	Planning Org.	\$	1,000						\$	-				
	Staff	\$	1,000						\$	1,292				
Travel	Expenses	1	,	\$	4,200					,	\$	2,907.00	\$	(1,2
PITAL				*	,	\$	41,218				\$	6,405.00		
	Outlay			\$	41,218	Ψ	,= 10				\$	6,405.00		(34,8
NSFERS				*	,						\$	-	Ť	, 5 , ,
	vntown Park Cap Proj Fund	 									\$			
10 000	Cup i Toj i unu	 									Ÿ			
		1									\$	69,254.00	_	
E66 (611	ORTAGE) OF INCOME OVER I	ZYDI	- MIDITLIB		- ∆nnlia-	t^ '	IIINd Pala							